



Q3
FY-25

Pride in Kotak



Agenda

|01 Kotak Group

|02 Kotak Life - Vision
and Values

|03 Kotak Life -
Sr. Leadership

|04 Kotak Life - Financial
Strength

|05 Kotak Life - Awards and
Accolades

|06 Kotak Life -
Strategic Initiatives

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Mr. Uday Kotak is the Non-Executive Director - Chairperson of Kotak Life and the Founder and Director of Kotak Mahindra Bank.

Mr. Kotak has played an important role in the growth of the Kotak Mahindra group over the past 38 years. Under his leadership, the Kotak Mahindra group has emerged as one of India's leading diversified and integrated financial services conglomerates.

He is currently Co-Chairman of the Indo-UK Financial Partnership (IUKFP) and Chairman of the Insolvency & Bankruptcy Board of India's advisory committee on Corporate Insolvency and Liquidation. He was President of the Confederation of Indian Industry (CII) from June 2020 until May 2021.

Mr. Kotak has received numerous honors, 'Best CEO in Banking Sector' by the Business Today Best CEO Awards 2019 and 'India Business Leader of the Year' by CNBC-TV18 at the India Business Leader Awards 2021 - to name a few.



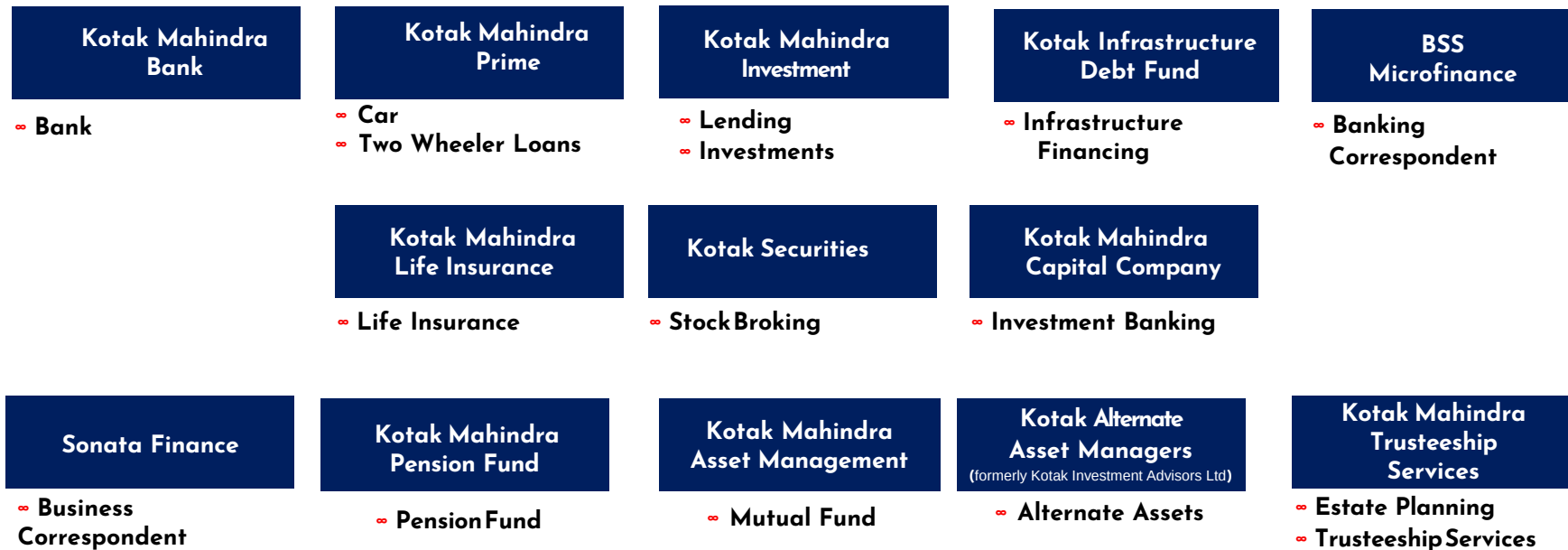
Mr. Uday Kotak

Non-Executive Director - Chairperson

Kotak Mahindra Group Companies

KOTAK MAHINDRA BANK

Parent Company



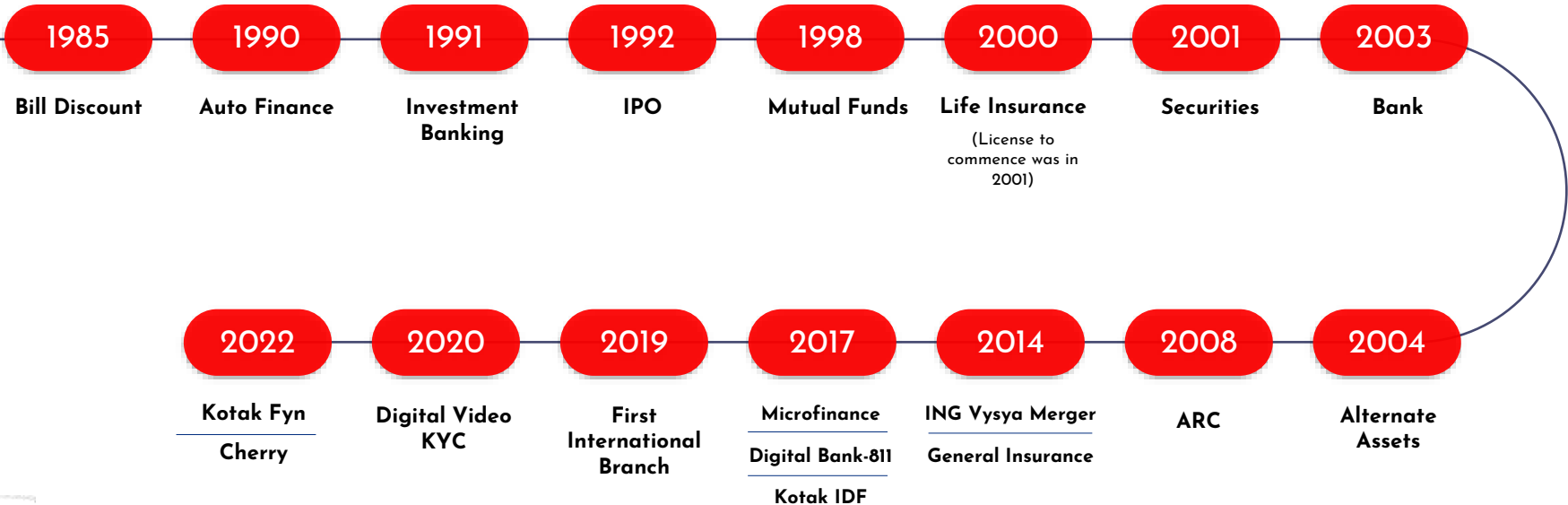
Kotak Mahindra (International), Kotak Mahindra Asset Management (Singapore), Pte, Kotak Mahindra (UK), Kotak Mahindra, Inc., Kotak Mahindra Financial Services

• International Business

Note: All subsidiaries are 100% owned beneficially by the Bank

The Journey So Far...

Ability to Identify and Capitalize on Opportunities



Rating for Bank, KMP, KMIL, KIDF, KS, KAAML

Kotak Group's Financial Strength

Net Worth*

₹ 152, 878 Crores

(Consolidated Capital and Reserve & Surplus, as on Dec'24)

Customer Assets*

₹ 519, 126 Crores

(Customer Assets comprise Advances incl. IBPC & BRDS and Credit Substitutes)

Capital Adequacy Ratio (CAR)*

23.4%

(As per Basel III, including unaudited profits)

Market Capitalization#

₹ 3,76,440.80 Crores

(Consolidated mar cap as on 22-Jan-25)

Profit After Tax (PAT)*

₹ 4,701 Crores

ROE

12.43%

Source - Investor Presentation Consolidated Highlights Q3FY25 - <https://www.kotak.com/content/dam/Kotak/investor-relation/Financial-Result/QuarterlyReport/FY-2025/q3/investor-presentation/Q3FY25-Investor-Presentation.pdf>

Source as on 22 Jan 2025 - <https://www.financialexpress.com/market/kotak-mahindra-bank-ltd-share-price/>

Board of Directors



Board of Directors	Designation
Mr. Uday Kotak	Non-Executive Director - Chairperson
Mr. Chandra Shekhar Rajan	Independent Director
Ms. Farida Khambata	Independent Director
Ms. Sharda Agarwal	Independent Director
Mr. Sanjeev Pujari	Independent Director
Mr. Dipak Gupta	Non-Executive Director
Mr. Gaurang Shah	Non-Executive Director
Mr. G. Murlidhar	Non-Executive Director
Mr. Jaideep Hansraj	Non- Executive Director
Mr. Mahesh Balasubramanian	Managing Director





OUR VISION

*To become India's
BEST life insurance
company.*



OUR MISSION

*To bring
ASSURANCE
to peoples lives.*

Our Core Purpose

Protection

Important to protect social
wealth and growth

Strong need in absence of defined social
security and increasing life expectancy

Liability to be covered

Protection for “Living Too Short”

Long-term Savings

Better returns for policyholders

Unique proposition, different than other
financial products

Investment requirement of the economy

Protection for “Living Too Long”

To deliver **VALUE** to our Customers through
Protection and Long Term Savings (PALTS)

Statement of VALUES



Statement of VALUES



Professional Approach - Recognized as having the highest professional standards. Our employees and advisors will possess superior knowledge & skill, for the benefit of our customers.



Real Value to Customers - Satisfy our customers. By providing quality products, services, advice sustainable value, and ensure our customers receive excellent solutions to meet their needs.



Integrity - Our dealings are characterized by the highest levels of trust, honesty and fairness.



Financial Prudence - Customers depend on us to be there in the future to meet promises. We will achieve by efficient cost management, uncompromised claim payments & superior investment management.



People Friendly - Employees will determine our future success. We will treat people with dignity. We will invest in the development of our human resources and reward superior performance.



Innovation - We create an environment that encourages all employees to innovate, experiment and try out new things without fear of failure.



Continuous Improvement - We relentlessly strive for improvement. Every achievement becomes a milestone for the next level of performance.



KLI Senior Management



Mr. Dipak Gupta

Non-Executive Director

KLI Senior Management

Mr. Dipak Gupta was the Managing Director & CEO of Kotak Mahindra Bank Limited, up to December 31, 2023. He has had over three decades of experience in the financial services sector, with the last two and half decades having been spent with the Kotak Mahindra Group.

He was instrumental in forging the partnership between KMFL and Ford Credit International. He was the first CEO of the KMFL-Ford Credit joint venture, Kotak Mahindra Primus Limited.

Mr. Dipak Gupta is also director on the boards of Kotak Mahindra Capital Company Limited, Kotak Alternate Asset Managers Limited (Chairman), Kotak Infrastructure Debt Fund Limited and Kotak Mahindra (UK) Limited.



Mr. Gaurang Shah

Non-Executive Director

KLI Senior Management

Mr. Gaurang Shah heads the Asset Management, Insurance (Life and General) and International business of the Kotak Mahindra Group. He took over this assignment on May 1, 2010.

In his immediate prior assignment, Mr. Shah was the Managing Director of Kotak Mahindra Old Mutual Life Insurance Limited. Under his stewardship, the Company booked profits for the first time ever in 2009, joining ranks of the select first private Indian life insurers, thereby opening a new chapter in the annals of private life insurance business in India.

Mr. Shah has over three decades of rich and varied experience in the Financial Services sector, several of which are with the Kotak Mahindra Group. He has played a stellar role in building the Group's Consumer Banking business and Life insurance business.



Mr. Mahesh Balasubramanian

Kotak Mahindra Life
Insurance Company Ltd.

Managing Director

KLI Senior Management

Mr. Mahesh Balasubramanian is the current Managing Director, Kotak Mahindra Life Insurance Company Limited.

Mr. Mahesh Bala has over two decades of professional entrepreneurial experience in financial services.

In 2005 Mr. Mahesh Bala joined Kotak Mahindra Bank as part of the core team of the Retail Liabilities and Branch Banking Business. He was instrumental in setting up and leading the Retail Sales, Retail Institutional, and Government Business and Cross Sell verticals. In his last assignment he was also the Co-Head of Branch Banking Division.

Mr. Mahesh Bala was given the opportunity in Oct 2014, to be the founder CEO of Kotak Mahindra General Insurance. He is a quintessential serial professional entrepreneur and has close to three decades of experience in the financial services industry with stints across retail assets, retail liabilities and insurance.

KLI Key Managerial Personnel



**Mr. Mahesh
Balasubramanian**
Managing Director

Mr. Cedric Fernandes

Chief Financial Officer

Mr. R. Jayaraman

Appointed Actuary

Ms. Radhavi Deshpande

Chief Investment Officer

Mr. Muralikrishna Cheruvu

Company Secretary

Mr. Sarang Cheema

Chief Risk & Compliance Officer

Mr. Hitesh Veera

Chief Operating Officer

Ms. Kirti Patil

Chief Technology Officer

Ms. Ruchira Bhardwaja

Chief Human Resources Officer

Mr. Piyush Trivedi

**Chief Distribution Officer -
Partner Channels**

Mr. Vivek Prakash

**Chief Distribution Officer -
Proprietary Channels**

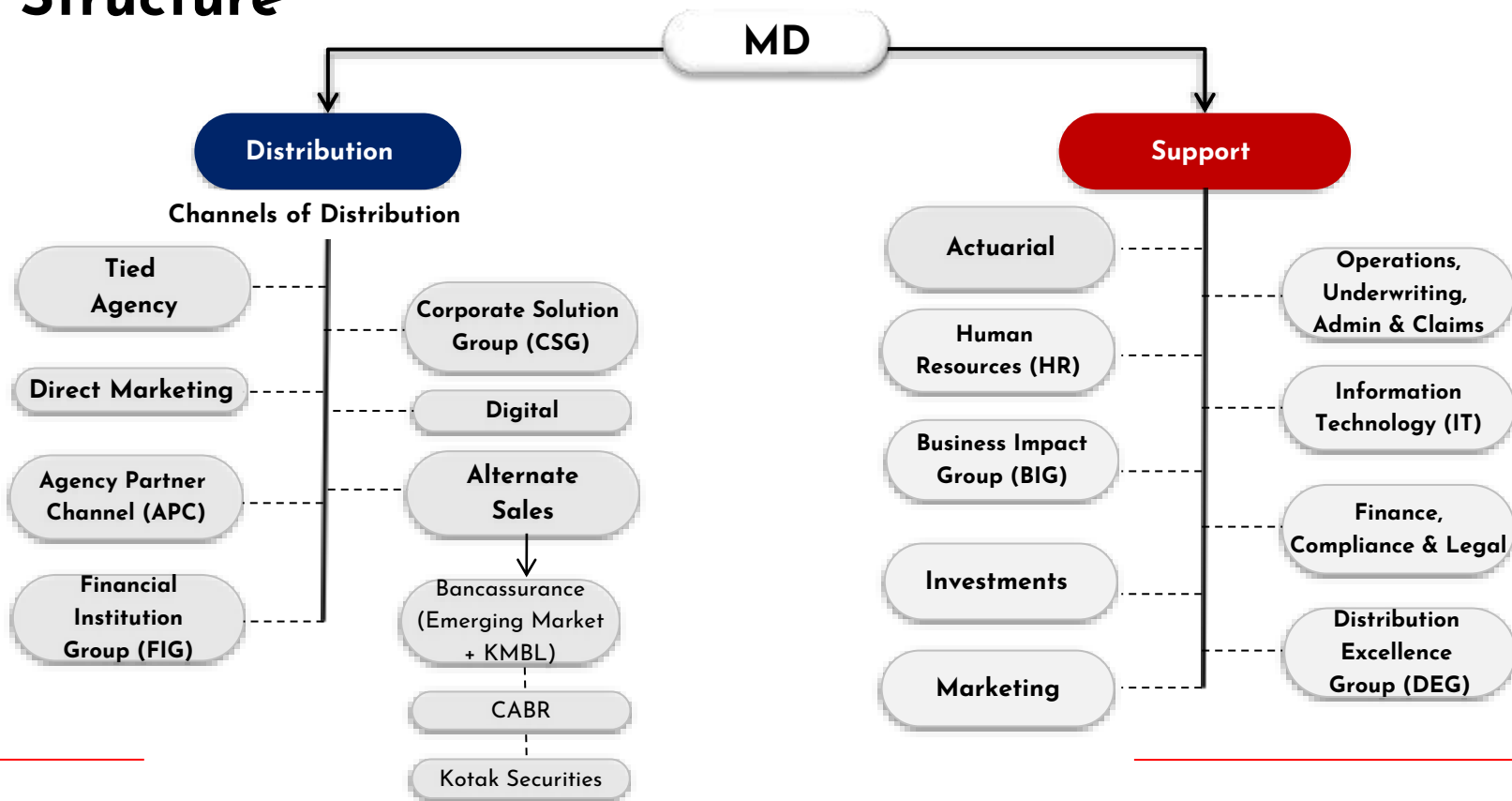
Mr. Dwiraj Bose

Chief Data & Analytics Officer

Mr. Ashish Nair

Chief Marketing Officer

The Organization Structure



Kotak Life's Financial Strength



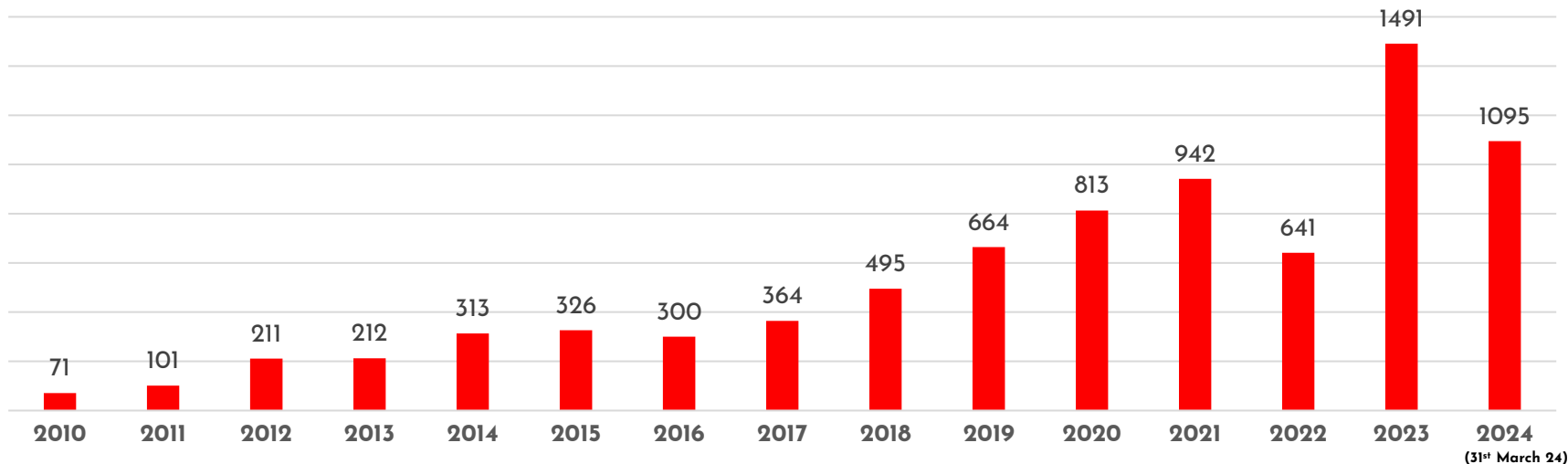
Source - RATINGS (As on Jan, 25) CONFIRMED by Corporate MIS & Financial Planning team in Jan 2025

*Source - Investor Presentation Q3FY25 - <https://www.kotak.com/content/dam/Kotak/investor-relation/Financial-Result/QuarterlyReport/FY-2025/q3/investor-presentation/Q3FY25-Investor-Presentation.pdf>

Consistency and Profitability

Kotak Life Insurance is continuously and consistently profitable since the last many years (in Crore.)

PROFIT BEFORE TAX (PBT)



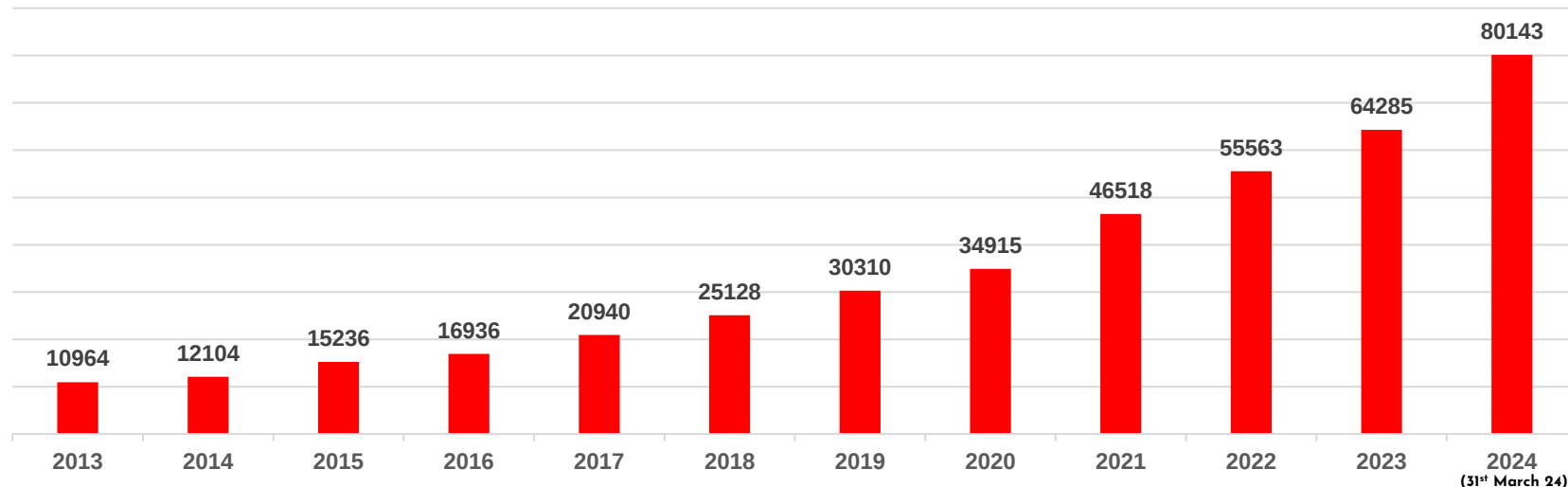
*Source: Annual Report 2023-24 (Kotak Mahindra Life Insurance Company Limited)

https://www.kotak.com/content/dam/Kotak/investor-relation/Financial-Result/Annual-Reports/FY-2024/subsidiaries/Kotak-Mahindra-Life-Insurance-Company-Limited_FY2023-24.pdf

AUM: Growing Trust & Confidence

Kotak Life Insurance continue to garner customer's faith & trust with consistent AUM growth (in Crore.)

ASSETS UNDER MANAGEMENT (AUM)



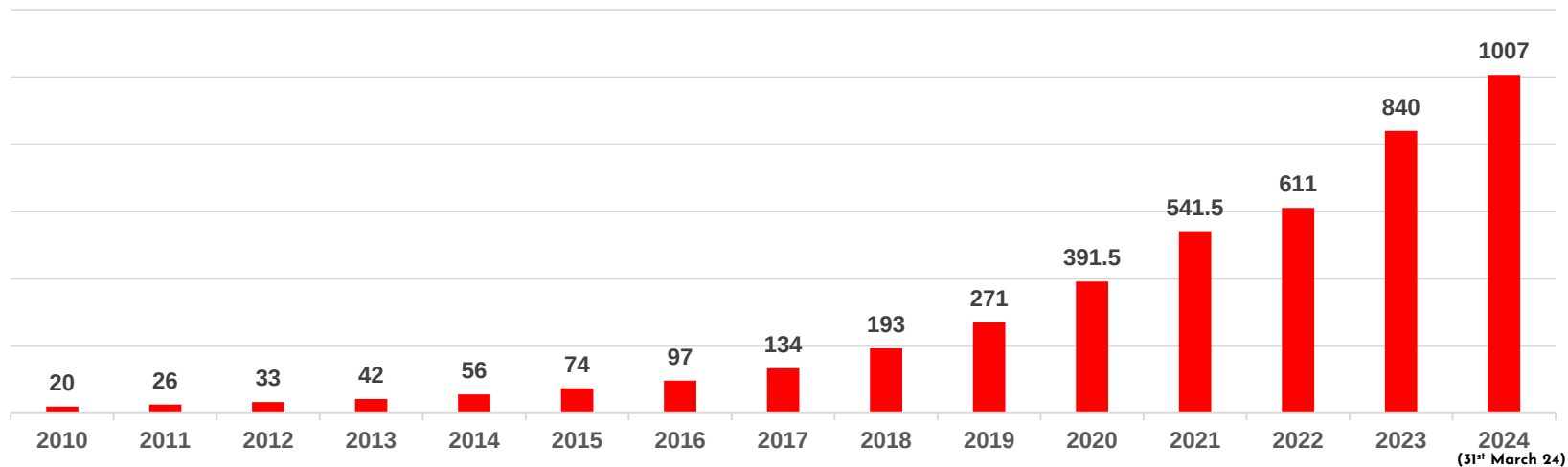
*Source: Annual Report 2023-24 (Kotak Mahindra Life Insurance Company Limited)

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Bonus Declaration: Year after Year

Kotak Life Insurance declared bonuses to policyholders in the past many years (in Crore.)

BONUS



Note: The cost of regular / cash / reversionary bonuses declared by the Board of Directors for FY 2023-24 is Rs. 938 crore, an increase with a 20% growth to the tune of Rs. 171 crore from the cost of regular / cash / reversionary bonuses declared in FY 2022-23. Additionally, interim and terminal bonuses of Rs. 69 crore were paid during FY 2023-24 to policy exits.

***Source: Annual Report 2023-24 (Kotak Mahindra Life Insurance Company Limited)**

https://www.kotak.com/content/dam/Kotak/investor-relation/Financial-Result/Annual-Reports/FY-2024/subsidiaries/Kotak-Mahindra-Life-Insurance-Company-Limited_FY2023-24.pdf

Moment of Truth

FAST

FAIR

FRIENDLY

WE FOLLOW 3F PHILOSOPHY

We believe we are in the business of paying claims
High sensitivity towards claim handling and its timely settlement
Customer faith is created and sustained through claim settlement

Total Death Claims Summary FY 23-24		
March 2023	Count	(Rs Cr)
Claims Intimated	182,883	1,875.99
Claims Settled	181,832	1,784.06
Total Claim Settlement Ratio (CSR) of Kotak Life =	99.42%	

*Source: Annual Report 2023-24 (Kotak Mahindra Life Insurance Company Limited)

https://www.kotak.com/content/dam/Kotak/investor-relation/Financial-Result/Annual-Reports/FY-2024/subsidiaries/Kotak-Mahindra-Life-Insurance-Company-Limited_FY2023-24.pdf

For Kotak Life Insurance internal circulation and training purposes only. ver 4.0 Feb 2025

Awards and Accolades



**Internal Learning
Solution of the
Year**



**Outlook Money Award
Life Insurance
Provider of the Year**



**ATD Award for
Tied Transformation**



**Mr. G Murlidhar
(Ex MD & CEO)
CA Business Leader
Insurance**



**Customer
Experience
2023 Award**



**HR
Excellence
Awards**



**KLI Boost 360 -
Best Digital
Transformation
Initiative**



**BW People L&D
Excellence Award 2024.**



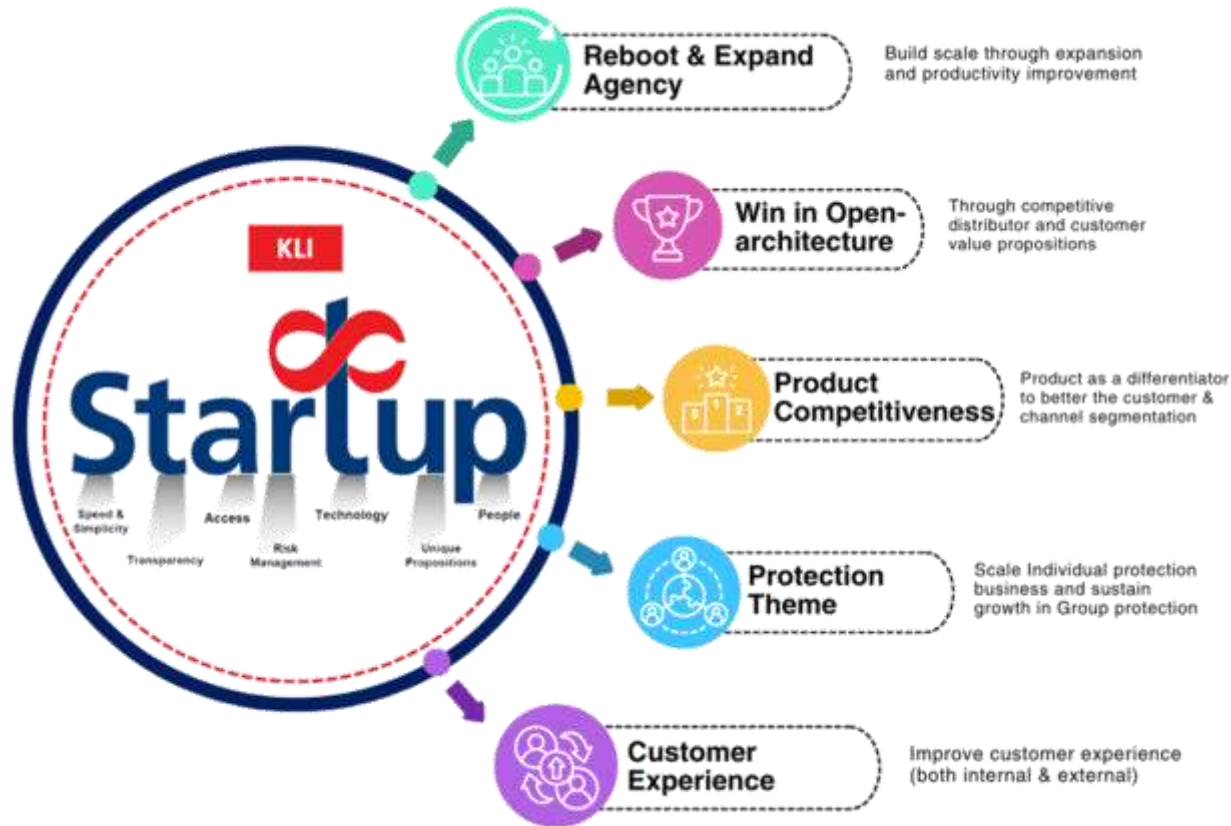
**LEAD AWARD,
U.S.**



TISS Leap Vault CLO Awards 2024.

05

FY25: Strategic Initiatives



01

Specialized in financial sector since 1985, we offer comprehensive product suit for all kinds of financial needs.

02

We are a 100% INDIAN LIFE INSURANCE COMPANY.

03

We have a fast track claim team and we have settled most of the claims in 7 days.

04

Kotak Life is continuously and consistently profitable since the last 15 years (in Cr.)

05

As of Dec 2024, we are handling *AUM (Policyholders') of ₹89,613 Crs, which is the amount of trust that customers have in us. *AUM Source: Verified in Jan25 by the Corporate MIS & Financial Planning)

06

Our training department is best in class and has received national/international awards.

07

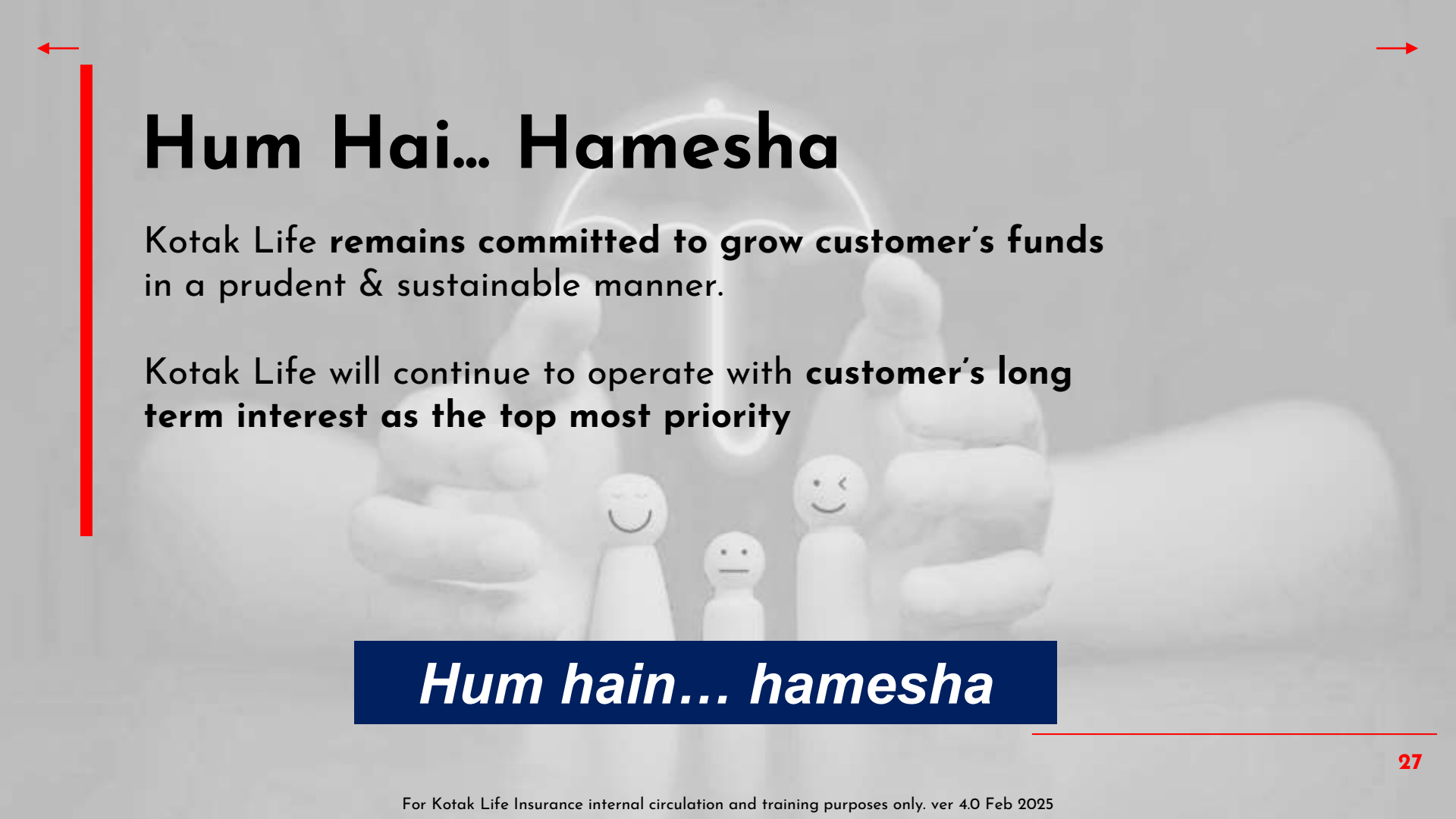
Top quartile performance on all quality parameters like persistency, which shows high level of customer satisfaction.

7 Key Takeaways

07

Kotak Key Takeaways

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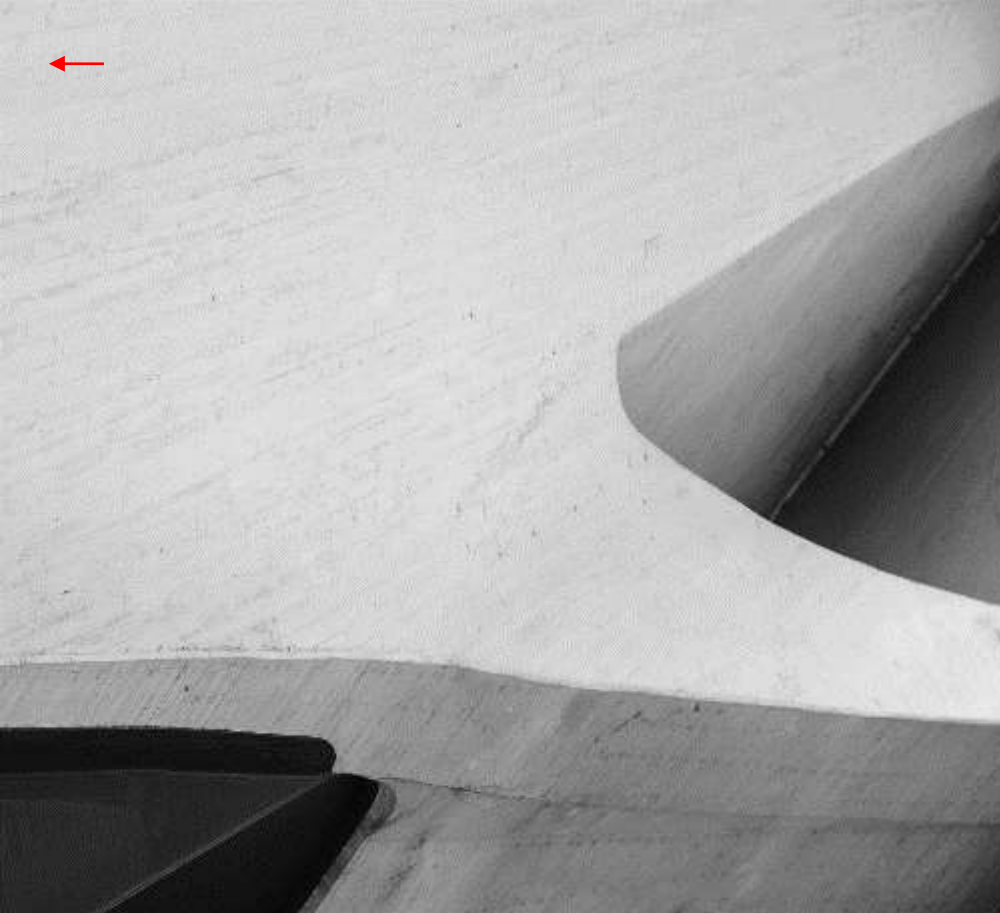
A grayscale background image showing a hand holding three small, stylized human figures. The figures have simple faces with either a smile or a neutral expression. The hand is positioned in the center, with fingers slightly curled around the figures. The overall tone is professional and reassuring.

Hum Hai... Hamesha

Kotak Life **remains committed to grow customer's funds** in a prudent & sustainable manner.

Kotak Life will continue to operate with **customer's long term interest as the top most priority**

Hum hain... hamesha



Thank You